



Friendship Force International's 2017 Annual Report



Open World delegates from Kosovo with their hosts from FF Cedar Rapids-Iowa City, USA.



Friendship Force members aboard the 2017 Celebration at Sea cruise.



Lydia, a student from Canada, making new friends on the Family Journey between Ottawa and Guadeloupe.



Ambassadors from FF Hsinchu, Taiwan and their hosts from FF Sydney, Australia participating in Melbourne Cup activities.



Goodwill ambassadors travel the world over



hosts say, 'Our home is your home'

raph Harold May 6, 1979





Shrinking the World Map



Force favours faces



Table of Contents

A Report from the Board	5
A Letter from the President/CEO	6-7
What is Friendship Force?	8
Giving Thanks by the Numbers	9
Complete List of Clubs	10-11
2017 Outcomes and Achievements	12
40th Anniversary Celebration Photos	13
2017 Wayne Smith Medal Recipients	14
Club Milestones	15
Open World Leadership Programs	16
Financial Report	17
40th Anniversary Campaign	18-19
Complete List of 2017 Journeys	20-22
FFI Staff and Field Representatives	23



A Report from the Board



Back row: Fred Opondo, **Middle Row:** Lyn Hargreave, Stuart May, Simone Lanzoni, Bob Duncan, Therese Vilovar, Birgit Wagner, Jeremi Snook, **Front row:** Kurt Haefeli, Bobbie Mulholland, Hiro Onishi, Ivan Ng, Ramona McGee, and Jo Custead.

Friendship Force's 40th Anniversary was focused on celebrating friendship, the success of the organization started by a man of vision, Wayne Smith, and a future that promises to strengthen the world we live in and want to pass on. The heart and health of the organization are both strong and thriving.

My philosophy as Board Chair has been that the Board of Directors has three primary goals. The first goal is to ensure that management, and specifically the CEO/President, is moving the organization forward. Second, is to guarantee that FFI continues to be responsive to the needs of its members and clubs. And the third goal is that we must stay true to our mission in everything we do. I believe these goals were achieved in 2017 and will continue to be benchmarks for the future.

We hope you see that the Board, along with the CEO, has worked to be as transparent as possible in our communications. We have successfully encouraged fiscal responsibility and accountability. Although administrative costs have been reduced, I fully expect that the Board will have to address the rising costs of doing business with a fee increase in the near future in order to maintain operations. I expect some to ask, "Why is it necessary to increase fees if we are doing all of this fundraising?" The simple answer is that fees are used to maintain the organization, and money from fundraising is used to grow the organization. Therefore, both are needed.

FFI continues to be a strong, viable organization destined to make the world a better place, and you have an important role in that. At the 40th Anniversary World Conference in Manchester, Wayne Smith's daughter, Suzy Smith Bennett, said that her dad would be proud of what FFI has accomplished over the past 40 years. I hope you feel the same way too.

In friendship & peace,

A handwritten signature in black ink that reads "R. Duncan".

Bob Duncan
Board Chair, 2016/2017



Bob Duncan, Chair
Baton Rouge, Louisiana, USA

Stuart May
Boca Raton, Florida, USA

Jyotsna (Jo) Custead, Vice Chair
Saskatoon, Canada

Roberta (Bobbie) Mulholland
Adelaide, Australia

Lyn Hargreave, Secretary
Kalamazoo, Michigan

Ivan Ng
Nanyang, Singapore

Ramona McGee, Treasurer
Sarasota, Florida, USA

Hiroshi Onishi
Nara, Japan

Kurt Haefeli
Solothurn, Switzerland

Fred Opondo
Nairobi, Kenya

Heather Hestley
Ex Officio, Corporate Attorney

Therese Vilovar
Petit-Bourg, Guadeloupe

Simone Lanzoni
Ribeirao Preto, Brazil

Birgit Wagner
Varel, Germany

A Letter from the CEO

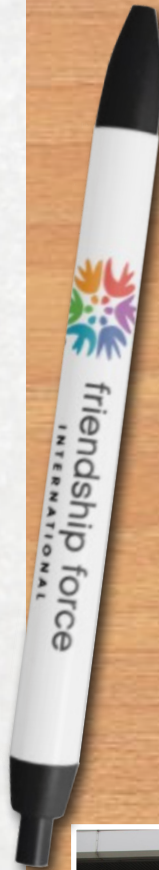
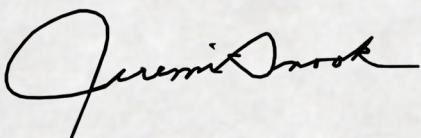
Dear Friends,

My office is slowly filling with gifts and mementos from Friendship Force adventures. One special item left over from the 40th Anniversary World Conference is a photo of Wayne Smith. In this particular image, he is standing behind a microphone in a blue-and-black striped shirt holding above his head miniature flags from the United States and Russia. This image from the early 1980s serves as a reminder of how friendship can bring peace in a world riddled with divisions.

Friendship Force was created to remind us that despite whatever global system, regime, or agenda may try to divide us, the human spirit, with understanding, kindness, and welcoming arms, will always prevail. As a result, the message of peace through friendship has reached hundreds of thousands of people in nearly every part of the world over the last 40 years.

Starting in 2017 and continuing through 2018, we celebrate the positive impact building bridges of understanding across the barriers that separate people can have. But as Wayne Smith's picture serves to remind all of us, our work is far from done. *Thank you all* - leaders, ambassadors, hosts, partners, and donors, for your contributions of time, energy, and passion in 2017. Happy birthday, Friendship Force!

In friendship,



Estimados Amigos,

Mi oficina se está llenando poco a poco de regalos y recuerdos de mis aventuras con Friendship Force. Uno en especial es la foto de Wayne Smith que me dieron en la Conferencia Mundial donde celebramos nuestro 40 aniversario. En esta foto, Wayne está detrás de un micrófono con una camisa rayada de azul y negro sosteniendo pequeñas banderas de Estados Unidos y de Rusia. Esta imagen, tomada a principios de los años 80, sirve como un recordatorio de cómo la amistad puede traer la paz en un mundo

Friendship Force se creó para recordar que, a pesar de cualquier sistema global o régimen político que pueda intentar dividirnos, el espíritu humano, con comprensión, bondad y acogida, siempre prevalecerá. Como resultado, el mensaje de paz a través de la amistad ha alcanzado a cientos de miles de personas en casi todas las partes del mundo durante los últimos 40 años.

Al principio del 2017 y continuando al 2018, celebramos el impacto positivo que puede haber al construir puentes de comprensión a través de las barreras que separan a las personas. Pero la imagen de Wayne Smith también sirve para recordarnos que nuestro trabajo está lejos de terminar. **Gracias a todos** los líderes, embajadores, anfitriones, socios y donantes por contribuir con tiempo, energía y pasión en 2017. ¡Y feliz cumpleaños, Friendship Force!

En Amistad,
Jeremi Snook



Liebe Freunde,

Mein Büro füllt sich langsam mit Geschenken und Erinnerungsstücken von Friendship Force Abenteuern. Ein besonderer Gegenstand, der mir nach der 40. Jubiläumskonferenz blieb, ist ein Foto von Wayne Smith. Auf diesem Foto steht er in einem blau-schwarz gestreiften Hemd hinter einem Mikrophon und schwenkt Miniaturflaggen von den USA und Russland über seinem Kopf. Dieses Bild aus den frühen 1980ern dient als eine Erinnerung daran, wie Freundschaften in einer Welt voller Spaltung Frieden bringen können.

Friendship Force wurde gegründet um uns daran zu erinnern, dass sich der menschliche Geist immer durchsetzen wird - mit Verständnis, Liebenswürdigkeit und willkommen heißen Armen - welche globale Systeme, Regimes oder Agendas uns auch immer zu trennen versuchen. Die Botschaft von Frieden durch Freundschaft hat als Folge in den letzten 40 Jahren hunderttausende Menschen in fast allen Teilen der Welt erreicht.

2017 haben wir damit begonnen und in 2018 werden wir die positiven Auswirkungen weiter feiern, die das Bauen von Brücken der Verständigung über Grenzen hinweg, die die Menschen trennen, haben kann. Wie uns das Bild von Wayne Smith aber alle erinnert, ist unsere Arbeit noch lange nicht am Ende angelangt. **Vielen Dank euch allen** - Vorstände, Botschafter, Gastgeber, Partner und Sponsoren - für euren Beitrag an Zeit, Energie und Leidenschaft im Jahr 2017, und Happy Birthday, Friendship Force!

In Freundschaft,
Jeremi Snook

親愛なる皆様へ

私の事務所は徐々にですが、フレンドシップフォースの新たな冒険による贈り物や記念品によって埋められてきています。40周年記念の世界大会で残された特別なアイテムの一つはウェインズミス氏の写真です。この特別な写真の中で、彼は青と黒の縞模様のシャツを着てマイクの後ろに立ち、米国とロシアのミニャチャーの両国旗を頭上に掲げています。この1980年代初期の写真はフレンドシップが如何に障壁だらけの世界に平和をもたらすことができるか思い出させてくれます。

私たちを隔てようとするどんな世界的なシステムや政治制度、思惑があろうとも、理解する力、親切心、歓迎する力を持つ人間の方が常に勝るといふ事を思い起こす為フレンドシップフォースは創設されたのです。その結果、友情を通して世界平和を広めるメッセージは、これまでの40年にわたり世界の何十万人の人々に届いています。

2017年に始まり2018年も引き続き、私たちは 人々を隔てる障壁を超えた相互理解を築く橋渡しをする為積極的に役割を果たしていきます。とは言え、ウェインズミス氏の写真が私達みんなに思い出させてくれた通り、私達の仕事はまだ道半ばです。2017年に、時間、労力、情熱を費やしてくださった全てのリーダー、アンバサダー、ホスト、パートナー、寄贈者の皆さんに深く感謝申し上げます。そしてフレンドシップフォースの40周年おめでとうございます。

友情を込めて
Jeremi Snook



Дорогие Друзья!

Мой кабинет постоянно наполняется подарками и сувенирами от путешествий клубов Силы Дружбы. На этом фоне особо выделяется фотография Уэйна Смита, оставшаяся у меня с нашей Юбилейной Конференции Празднования 40-летия Френдшип Форс. На фото он за микрофоном в синей черной полосатой рубашке, держит над головой миниатюрные флаги США и России. Это фото с начала 80-х годов напоминает нам о том, как дружба может принести мир на планету, полную разногласий.

Организация «Сила Дружбы» была создана, чтобы напомнить нам о том, что, независимо от глобальной системы, режима или политики, которые могут попытаться разделить нас, человеческий дух, понимание, доброта и гостеприимство. В итоге, за последние 40 лет послание мира от клубов Силы Дружбы достигло сотен тысяч людей почти во всех частях планеты.

Начиная с 2017 года мы отмечаем позитивный рост мостов дружбы, невзирая на все эти барьеры. А фотография Уэйна Смита напоминает всем нам, что наша работа далека от завершения. Спасибо всем Вам - лидерам, послам, встречающим, партнерам и благотворителям - за ваше время, энергию и энтузиазм в 2017 году, и с Днем Рождения, Сила Дружбы!

Искренне ваш,
Джереми Снук

Caros amigos,

Meu escritório está aos poucos se enchendo de presentes e lembranças de aventuras com a Friendship Force. Um item especial da Conferência Mundial do 40º aniversário é uma foto de Wayne Smith. Nessa imagem, Wayne está atrás de um microfone em uma camisa listrada de azul e preto segurando miniaturas das bandeiras dos Estados Unidos e da Rússia. A imagem, capturada no início dos anos 80, serve como um lembrete de como a amizade pode trazer a paz em um mundo com tantas divisões.

A Friendship Force foi criada para nos lembrar que, a despeito de qualquer sistema global ou regime político que possa tentar nos dividir, o espírito humano, com compreensão, bondade e acolhimento, sempre prevalecerá. Como resultado, a mensagem de paz através da amizade alcançou centenas de milhares de pessoas em quase todas as partes do mundo ao longo dos últimos 40 anos.

Começando em 2017 e continuando em 2018, nós celebramos o impacto positivo que que pode haver ao construirmos pontes de compreensão através das barreiras que separam as pessoas. Mas a imagem de Wayne Smith serve também para nos lembrar que nosso trabalho está longe de terminar. **Obrigado a todos** os líderes, embaixadores, anfitriões, parceiros e doadores por contribuírem com tempo, energia e paixão em 2017. E feliz aniversário, Friendship Force!

Em amizade,
Jeremi Snook



Chers amis,

Mon bureau se remplit peu à peu de souvenirs et cadeaux de mes aventures Friendship Force. Un objet particulièrement distinct provient de la Conférence Internationale et Célébration du 40ème Anniversaire de Friendship Force, une photo de Wayne Smith. Sur cette image, celui-ci tient derrière un micro, vêtu d'une chemise rayée bleue et noire, tenant au-dessus de sa tête les drapeaux miniatures des Etats-Unis et de la Russie. Cette image du début des années 80 dépeint la façon dont l'amitié peut apporter la paix dans un monde criblé de divisions.

Friendship Force a été créée pour nous rappeler que, peu importe les régimes, programmes ou agendas politiques mondiaux susceptible de nous diviser, l'esprit humain, mêlant gentillesse, compréhension et bras accueillants, prévaudra toujours. Par conséquent, le message de paix à travers l'amitié a touché des milliers de personnes ces 40 dernières années, dans presque chaque partie du monde.

Depuis 2017, et tout au long de l'année 2018, nous célébrons l'impact positif que peut avoir la compréhension des peuples, au-delà des barrières qui séparent les individus. Cependant, comme nous le rappelle cette photo de Wayne Smith, notre travail est loin d'être achevé. **Merci à tous** - leaders, ambassadeurs, hôtes, partenaires et donateurs, pour votre contribution en 2017 : temps, énergie, passion, et Joyeux Anniversaire Friendship Force !

Amicalement,
Jeremi Snook

What is Friendship Force?



Founded in 1977, Friendship Force is a non-profit cultural organization focused on promoting understanding, cultural education, and citizen diplomacy through homestay Journeys and personal friendships. Through these exciting personal encounters, strangers become friends – and we know that by experiencing different views, you can discover common ground.

Friendship Force International conducts over 300 programs every year, in over 350 communities throughout more than 60 countries. Our programs bring diverse people together into each other's cultures and homes to share one-of-a-kind experiences not available to regular tourists. When you travel or host with the Friendship Force, you get to know real people by sharing real life. Friendships are formed that often last a lifetime.

Our unique Friendship Force Journeys provide international travelers with opportunities to host or be hosted by local people, and to be treated to a local experience in places around the world, seeing the world through other people's eyes.

Friendship Force members are ordinary people like you, living all over the world, who are eager to welcome you into their culture and their life, sharing insights and experiences that are not available to tourists. By sharing experiences, a home, meals, and conversations, we believe we can reach a new level of understanding among the human family.



Giving Thanks by the Numbers



Thanks to each of the **3,450** ambassadors who traveled in the name of friendship and the home hosts who opened their doors to welcome them! Thank you for connecting more than **60** countries together during **243** Global and International Club-to-Club Journeys. Thank you to the **1,105** ambassadors who recognized that friendship is needed at home too, participating in **85** domestic and European Journeys.

Thank you to the **300** people who attended the anniversary celebration in Manchester, U.K., and to the **thousands** more who celebrated our anniversary year together in their local communities.

Thank you Friendship Force for **40** wonderful years, and a special thanks to **each and every one of YOU** for being a part of it!



Complete List of Clubs

Australia

Adelaide
Albany
Blue Mountains and Nepean
Brisbane
Bundaberg
Cairns
Canberra and District
Casterton
Central Coast
Gold Coast
Hobart
Kempsey
Melbourne
Mount Barker
Mount Gambier
Murray Bridge
Newcastle
North Moreton
Perth
Salisbury and Northern Districts
Southern Sydney
Sunshine Coast
Sydney
Tamworth
Tweed Valley

Austria

Krems
Vienna

Azerbaijan

Baku

Belarus

Minsk

Belgium

Belgian Coast
Brussels
Leuven
Limburg

Bermuda

Bermuda (D)

Brazil

Belém
Belo Horizonte
Blumenau
Brasília
Campinas
Curitiba
Curitiba Metropolitan
Florianópolis
Fortaleza
Itanhaém
Nova Lima
Piracicaba
Recife
Ribeirão Preto
Rio de Janeiro
Salvador
Santo Ângelo
São José do Rio Preto
São Luís
São Paulo
São Paulo-ABC
Tere-Rio

Bulgaria

Sofia (D)

Burundi

Bujumbura

Canada

Alberta
Calgary Region
Edmonton and Area
Lethbridge
Medicine Hat
British Columbia
Metro Vancouver
Penticton-Okanagan

Victoria and Vancouver Island

Manitoba

Brandon and Area
Manitoba
Winnipeg

Northwest Territories

Hay River

Ontario

Greater Hamilton and Burlington
Haliburton Highlands
Niagara
North Bay
Ottawa
Stratford - St. Marys
Toronto

Québec

Canadian Capital Region
Montreal
Quebec
Sherbrooke
Saskatchewan
Saskatoon

Chile

La Serena
Santiago

China

Nanjing (P)

Colombia

Bogotá

Costa Rica

Alajuela
San José
Turrialba
West Alajuela

Cyprus

Nicosia

Czech Republic

Prague

Egypt

Cairo

Estonia

Tallinn

France

Biarritz
Bordeaux
Pau
Toulouse

Georgia

Tbilisi

Germany

Bavaria Nürnberg-Erlangen e.V.
Berlin
Cottbus
Freiburg
Halle-Saale
Hamburg e.V.
Hannover
Kiel
Lübeck
Metropole Ruhr
Norderstedt
Rheinessen
Schwerin
Varel
Vogtland

Ghana

Accra
Legon and Tema
Volta Lake

Greece

Athens

Guadeloupe

Guadeloupe

Hungary

Budapest
Pécs
Székesfehérvár

India

Nashik Riverside

Indonesia

Banda Aceh, Sumatra (D)
Bandung
Banjarmasin
Denpasar (Bali)
Jakarta
Malang
Solo-Surakarta
Surabaya
Yogyakarta

Israel

Central Israel

Japan

Aichi
Ehime
Fukuoka
Gifu
Hiroshima
Koriyama
Kumamoto
Kyoto-Fukuchiyama
Mie
Miyagi
Mt Fuji Yamanashi
Musashino Meguro
Nagasaki
Nara
Niigata

Oita

Osaka
Ota-Gunma
Saitama
Sapporo
Shizuoka
Tokyo
Tottori
Western Tokyo
Yamagata

Kenya

Kitui (D)
Nairobi

Korea

Seoul

Latvia

Riga

Liberia

Monrovia (D)

Malaysia

Kuala Lumpur

Mexico

Coatepec
Filobobos
Mexico City
Mundo Maya de Tuxtla Gutiérrez
Tuxtla-Gutiérrez
Xalapa

Moldova

Chisinau

Mongolia

Mongolia

Morocco

Azrou (P)



Key

(D) = Club in Development

(P) = FFI Partnership

2017 Accomplishments

2017

January

Received Open World Leadership Center Grantee of Merit Award



February

Premiered new Friendship Force video in multiple languages

First Humanitarian Journey to Kitui, Kenya

March

Launched new website

Opened first London bank account to accept euros and pounds

Completed successful Celebration at Sea Cruise voyage

First Family Journey between Ottawa and Guadeloupe

April

Released first Quarterly eNewsletter



May

Launched 40th Anniversary Campaign to help fund vision for the future



June

Published first Annual Report in four years

FF São Luís, Brazil hosted its first inbound Journey

July

Moved office space to better fit our reduced Atlanta-based staff and increased international staff



August

Celebrated the 40th Anniversary of Friendship Force at World Conference in Manchester, England



September

Debuted second international Friendship Force promotional video: "Now More Than Ever"



October

Launched globally secure database setting foundation for new member technology in 2018

Completed the first Discover Journey to the Philippines following 2016's Pioneer Journey

November

Participated in global Giving Tuesday event raising funds for 40th Anniversary Campaign



December

Completed our first full year of offering travel insurance to all of our members - issuing over 600 policies to members and travelers around the world in 2017





2017 Wayne Smith Medal Recipients

The Wayne Smith Medal recognizes those who have shown exceptional leadership in advancing the Friendship Force mission in their communities. The award is a tribute to the memory of Friendship Force founder Wayne Smith, whose boundless energy and optimism and untiring commitment to the cause of world friendship made this organization the global force for good that it is today.



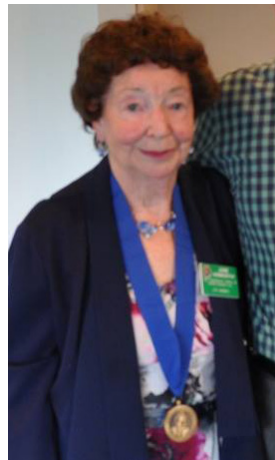
Paul and Charliene Havixbeck
FF Winnipeg, Canada



Adrienne Moen
FF Greater Des Moines, USA



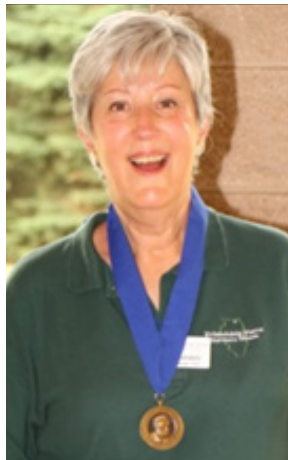
Doris Mueller
FF Greater Milwaukee, USA



June Kenworthy
FF Christchurch, New Zealand



Eric Scott
FF Christchurch, New Zealand



Diana Sanders
FF Northern Illinois, USA



Club Milestones

Congratulations to all the clubs who celebrated milestone anniversaries in 2017!

5 Years	10 Years	15 Years	20 Years	25 Years	30 Years	35 Years	40 Years
Coatepec	Baku	Greater Hamilton and Burlington	North Moreton	Pikes Peak Region	Kempsey	Western Kentucky	Billings
Liuzhou (Partner)	Blue Mountains-Nepean	Bavaria Nürnberg Erlangen e.V.	Melbourne	Auckland-North Shore	Isle of Wight	Derbyshire	Central Montana
Guzelbahce	Haliburton Highlands	Curitiba Metropolitano	Mispah	Gold Coast	Marlborough	Columbia Cascade	Greater Des Moines
Kampala	Çankaya		Manitoba	Saitama	Koriyama	Bogotá	
Guadeloupe	São José do Rio Preto		Southern Oregon	Nairobi	Newcastle	Mount Barker	
Mongolia	Leuven		Xalapa	Oregon's Mid-Willamette Valley	Tweed Valley	Western Colorado	
			Malang	Jakarta	Brisbane	Western North Carolina	
			Seoul	Belém	Luebeck	Memphis	
			Québec Region	Novgorod			

Open World Leadership Program

Since 1999, Friendship Force clubs across the United States have hosted thousands of delegates from countries throughout Eurasia thanks to the work of the Open World Leadership Center, a legislative branch agency founded as an arm of the U.S. Congress. Open World delegates are emerging leaders who are provided with extensive exposure to American democratic institutions and civic life while being hosted by American families.

Each delegation has a specific program theme, with topics such as local legislature, media literacy, nature preservation, agriculture and more. After each program is completed, delegates implement the knowledge they gained in the U.S. to benefit their local communities. Some delegates go on to help open new Friendship Force clubs in their home countries. The US host clubs receive many benefits from their hosting experience, including outreach in their local community, increased knowledge of program topics, new friends from countries without a Friendship Force presence, and sometimes gaining new members through like-minded local organizations. Hosts often consider their delegates friends and later travel to visit them in their home countries.

**In 2017, U.S. Friendship Force clubs hosted
138 Delegates from 17 Countries**



Friendship Force International is grateful to the Open World Leadership Center for their continued support as a grantee organization in this program. If your U.S.-based club is interested in hosting a delegation or learning more, please contact FFI staff member and Manager of our Open World Programs, Elena McCarty, at elena@friendshipforce.org.



In May 2017, the Friendship Force of Dayton, Ohio, USA hosted an Open World delegation from Tajikistan with the topic Mental Health and Well-Being. Before the delegates even arrived, the planning team learned about Tajikistan, the country's quality of mental health services, and the general well-being of residents. Materials provided to hosts from Open World explained that medical facilities and their attending physicians in Tajikistan often lack the necessary training to diagnose and treat developmental disabilities or mental illnesses.

The host community of Dayton is home to a strong psychiatric residency program, and the director of the residency training program was a major partner in program planning. During their stay, the Tajik delegates and 15 medical doctors had the opportunity to discuss concerns like psychiatric training, types of clinics, specialization fields, and diagnosing and treating patients. As a result of this week, partnerships were developed and specialized medical programs are to be created in Tajikistan.

As Host Director Julie Vann commented, "All the delegates personally invited us to at some future date also visit Tajikistan. [...] Each Tajik delegate seemed pleased with that idea. We all recognized the strong friendships that were built during their week in Dayton. There is a desire to visit the Tajik homeland and meet their families and visit their workplaces." Since hosting this Open World delegation, FFI is working with FF Dayton on an upcoming visit to Tajikistan to work on opening a Friendship Force club there!

Financial Report

Friendship Force International relies on fees generated through various types of Journeys to sustain the work of its mission. With the support of a small staff, many of whom are strategically located around the world, and your participation in Journeys, we work together toward realizing a world of peace created through simple acts of friendship. While the basic operations of Friendship Force are covered through fees, steps toward modernizing our program infrastructure and enhancing our programs only happen through the generosity of our donors and the tens of thousands of volunteer hours that go into developing and fulfilling Journeys and governing clubs each year. *Thank you!*

FINANCIAL INFORMATION

Fiscal Year 2017 (1/1/2017 - 12/31/2017)

Net Assets: **\$302,277**

Operating Revenues & Gains

Journey Participation Fees	\$1,390,874
Membership Fees	\$185,571
Annual Fund Contributions	\$6,934
Grants	\$108,992
Investment Income & Other*	\$201,179

Total **\$1,893,550**

Contributions

Annual Fund	\$12,011
40th Anniversary Campaign	\$34,805

Total **\$46,816**

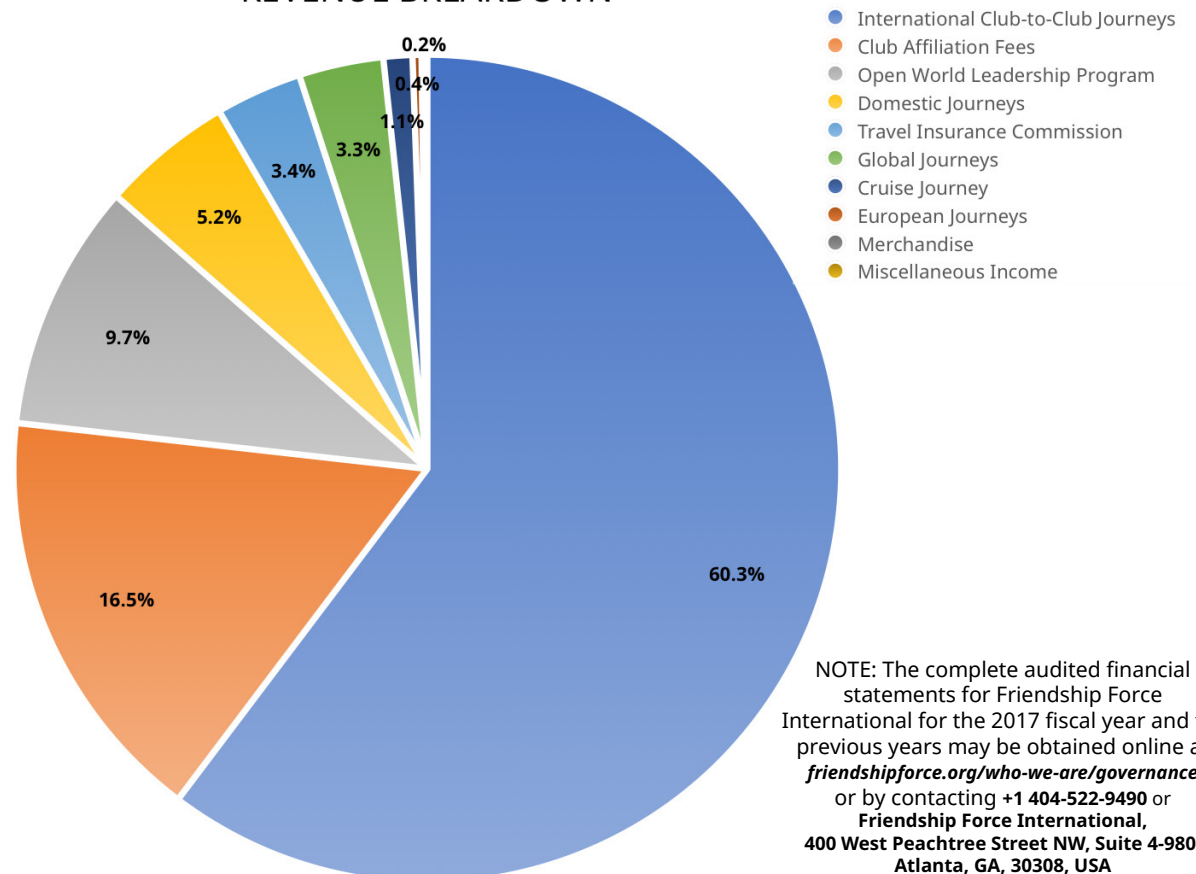
Operating Expenses

Program Services	\$1,521,721
Management and General	\$271,688
Fundraising	\$82,698

Total **\$1,876,107**

* website, database and travel insurance

REVENUE BREAKDOWN



NOTE: The complete audited financial statements for Friendship Force International for the 2017 fiscal year and for previous years may be obtained online at friendshipforce.org/who-we-are/governance or by contacting +1 404-522-9490 or Friendship Force International, 400 West Peachtree Street NW, Suite 4-980, Atlanta, GA, 30308, USA

40th Anniversary Campaign: How We Continue to Build

Thank you for your support of time and funds to build bridges of understanding around the world!

The 40th Anniversary Campaign

officially launched in May 2017 and continues today. This campaign will fund the 2018-2021 strategic plan and strategic initiatives, focused exclusively on building for the future.



The Wayne Smith Legacy Circle

is the planned giving fund established in honor of the organization's founder, Dr. Wayne Smith. Planned giving involves integrating a donor's charitable gift into his or her overall financial, tax, and estate planning objectives.



The Friendship

Force Annual Fund is the general fund of Friendship Force International. Donations received go to support our current network through designated programs and initiatives. It also provides a way to give to FFI on an on-going basis - once a year, once a quarter, or once a month.



INDIVIDUALS

J. Stephen Adams
Jennifer Allred
Shelley Bain
Jean Bayless
Jean Behse
Gayle Best
Gordon and Barbara Birschbach
Barbara Blakistone
Amy Bley
Virginia Boehme
Ray and Margie Bowyer
Mary Buchel
Katherine Burnie
Charlotte Ann Button
Elizabeth Callahan
Frances Cherney
Katherine Cooper
Eileen Costello
Katherine Coyner
Grace Crary
Liz Crowley
Gary and Sue Cummins
Bradley Currey
Linda Daniels
Lucretia Davenport
Michael Davis
Ronda Davis
Betty Jean DeMersseman
Jean Dirk
Robin Doohan
Gary Drescher
Bob and Gayle Duncan
Leslie Eckstat
Concepcion Elkins
Becky Elston
Kathleen Emerson
Barb Fields
Charlotte George
Patricia Ghiglieri
Mary Giddings
Mary Goeks
Patricia Gomez
Sue Gordon
Kitty Greenlee
Ivan and Jeannette Gruetzmacher
Rosalyn Haas
Karoline Hall
Karolyn Hanna
Fumi Harada
Gwen Harfst
Dale and Sara Harmelink
Brian and Joan Harrington
Kathleen Hart

Aleda Hartman
John and Donna Haut
Carole Heath
Bill Horstman
Jim and Sharon Huck
Anna Cathryn Ignatin
Diane Istvanek
Jan Johnson
Linda and Barry Kadechuk
Jeff Kamrow
Tom Karabatsas
Frances and Charles Kauffman
Judy Kaufman
Dorothy and Edward Kelley
Ann Kimmons
Anita Kopylay
Dorothy Krupa
Philip and Susan Larson
Cecile Latour
Debbie Lattey
Sherri Lichtenberger
Melita Link
Robert and Margaret Logan
Mark and Carol Loomis
Joske Lowe
Judith Maas
Eva Malcolm
Leroy McCampbell
Karen McCready
Nancy and Larry McGaughy
Ramona McGee
Maranell McKnew
Fayleen Melville
Dave and Pat Meyer
Marsha Michel
Caryl Mikrut
James and Donna Miller
Adrienne Moen
Doris Mueller
Peggy Mueller
Jack Mullen
Joan Nagelkirk
Jeanne Narbut
Emmanuel Ndayisaba
Glenda Noel
Lyta Norman
Stella Norman
Felix Nzikobanyanka
Cynthia Paulson
Edward Perez
Marilyn Peterson
Paulette Pigeon
Judith Powell
Rita and Ted Powell

Mike Rakouskas
Cristine Ann Reischl
Ken Rice
Cecil Roberts
Paula Rose
Larry Salisbury
Ted Samland
Diane Saul
Cecil Schneider
Larry Scott
Laurie Ann Scott
Sally Scott
Ronald & Robin Scott
Terry Scrivner
Mary Sherman
Larisa Sorkin
Steve Spigel
Amy and Joel Stevens
Aki Sugaya
Andrew Tallant
Glenn Tilton
Christina Van Mesdag
McGregor
Richard and Carol Vigsnes
Earl Visser
Jan Vivanco
Annette Watson
Peter Watson
Christine Watson
Sherry Wileman
Diana Williams
Jean Wilson
Judith Wondolowski
Maureen Young
Marisue Zillig

CLUBS

Adelaide
Austin
Baton Rouge
Birmingham
Canadian Capital Region
Cedar Rapids - Iowa City and Greater Lansing
Central Iowa
Central Virginia
Chicago
Christchurch
Connecticut
Dayton
Fort Worth
Greater Atlanta
Greater Cincinnati
Greater Denver

Greater Milwaukee
Greater Omaha
Greater Taipei
Hamilton and Waikato
Houston
Howick
Huntsville Area
Itanhaem
Knoxville
Koriyama
Las Vegas
Lincoln
Louisville
Manitoba
Marlborough
Minnesota-Twin Cities
Missouri-St. Louis
Mount Barker
Napier
Nelson
New Plymouth
Niagara and Baton Rouge
Noord
North Bay
North Moreton
Northern Colorado
Northern District Clubs - Australia
Northern Illinois
Oklahoma
Oregon's Mid-Willamette Valley
Ottawa
Peaks to Plains Journey
Pike's Peak
Quad Cities
Raleigh
Reno-Tahoe
Richmond
Sacramento
Saitama
San Diego
Santa Barbara
Sapporo
Seattle-Tacoma
Southwest Florida
Stratford and St. Marys
Sunshine Coast
Sydney
Taupo and New Zealand Clubs
Wanganui
Wellington
Western Colorado
Western North Carolina
Western Tokyo
Whangarei
Wisconsin-Madison

This campaign has three goals:



1. Expand Our Core

With your support, by 2021 FFI will expand our sphere of influence from 40,000 to 80,000 participants and extend the reach of Friendship Force from more than 60 countries to 90 countries.

- **Build Friendships Where Peace and Understanding are Most Needed**
- **Online Member and Club Profiles to Facilitate Intercultural Communications**
- **Marketing and Public Relations Materials for Club Support and New Club Development**



2. Engage Future Leaders

These programs are designed to teach cultural understanding and broaden minds at a young age. By engaging new generations, the mission of peace and friendship will remain strong into the future. We will also, however, continue to support the leadership development of our current membership, because it is with their help that we will be able to expand and grow our organization.

- **Global Citizen Leadership Development**
- **Youth Cultural Immersion Programs**
- **Intergenerational Programming**

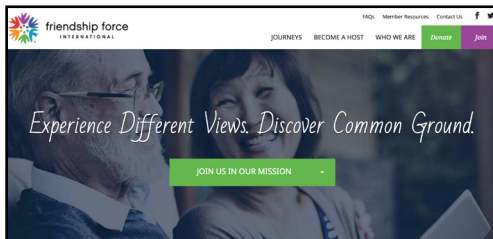


3. Activate a New, Socially-Responsible Travel Network

Reaching and connecting more people in more countries requires providing effective technology to facilitate in-person, face-to-face connections and friendships. These projects use the latest technological trends in global communication to expand the reach and impact of Friendship Force's cultural education initiatives.

- **Create Multilingual Pathways for Individuals Worldwide to Engage With our Mission**
- **Partners in Peace: Build Friendships Around Joint Humanitarian Passions**
- **Launch an Online Global Travel-for-Change Network**

In 2017, donations were used to...



Build a New Website and Secure Database

Catapulting Friendship Force's technology into the 21st century, members began to experience the phased roll-out of our new website and database in 2017. This \$88,880.58 part of the over \$100,000 raised and spent over the last two years to update FFI's digital systems. This technology possess the highest level of data security, ability to offer a multilingual experience, and has incredible potential as we continue to grow. Thank you, members and friends, for making this much-needed investment happen!

\$88,880.58



Fund International Public Relations and Marketing

Positioning Friendship Force on the world stage takes time, a solid strategy, and inspirational stories. In 2017, we reached millions of people on the global newswire with your stories. We also launched two new promotional videos and recreated our messaging to better assist clubs with member recruitment and mission promotion. Thank you for helping to make that happen!

\$38,728.30



Focus on Philanthropy - Materials, Strategy, and Promotion

Transforming our message of peace through friendship into an invitation to foundations, corporations, and partners took time and finesse, but in the end, coinciding with our 40th Anniversary Celebration, Friendship Force launched an effort to take the organization to the next level through the 40th Anniversary Campaign! FFI also developed the Wayne Smith Legacy Circle, opening avenues for donors to leave their legacy through planned giving. In 2017, we received the first donation to this new giving element! Thank you for walking with us towards the future and thank you to those who have already decided to take part!

\$22,000



Provide 40th Anniversary Conference Scholarships

For many of our members, money to travel and take part in Friendship Force events can be hard to find. Thanks to many of you who attended the 40th Anniversary World Conference in Manchester, England, Friendship Force was able to help bring some of these members to this special event.

\$4,043.81

FFI's Impact in 2017: A Complete List of 2017 Journeys

JANUARY			
10001	Discover Guatemala	10026	NZ
10002	Experiencing the Arts in Greater Sarasota	10029	Niagara, Canada to Turrialba, Costa Rica
10004	Explore Northern India (with Nashik Riverside Homestay)	10030	Olympia and Whidbey Island, USA to Tokyo and Oita Japan
10006	Seattle-Tacoma to Nakhon Ratchasima	10031	Quad Cities, USA to Nelson, Napier and Horowhenua, NZ
10007	Western Tokyo and Mt. Fuji Yamanashi, Japan to Melbourne, Australia	10032	San Diego County, USA to Vietnam
10262	Utah, USA to Santa Barbara, USA	10033	Shizuoka, Japan to San José, Costa Rica
		10033	Southern New Jersey, USA to Cape of Good Hope, South Africa
		10042	Cairns, Australia to Ehime and Kyoto-Fukuchiyama, Japan
FEBRUARY		10046	Greater Omaha, USA to Adelaide and Perth, Australia and New Plymouth, NZ
10008	Wisconsin-Madison, USA to Guadeloupe	10053	Québec Region, Canada to Western Tokyo and Osaka, Japan
10009	Australia to Winnipeg, Ottawa, Victoria & Vancouver Island, Canada and Dallas, USA	10228	Salisbury and Northern Districts, Australia to Central Coast, Australia
10010	Biarritz, France to Alajuela, Costa Rica	10233	Sydney, Australia to Mount Gambier, Australia
10014	Humanitarian Exchange to Kitui, Kenya	10241	Memphis, USA to San Francisco, USA
10015	Long Island, USA to Ciudad de las Flores, Costa Rica	10245	Columbia Cascade, USA to Mount Barker and Gold Coast, Australia
10016	Stratford-St. Marys, Canada to Mundo Maya de Tuxtla Gutierrez, Mexico and West Alajuela, Costa Rica	10246	Discover San Miguel de Allende, Mexico II
10034	Tere-Rio, Brazil to Thames Coromandel, NZ and Newcastle and Adelaide, Australia	10249	Perth, Australia to Taupo and Manawatu, NZ
10037	Wild West with Sacramento, Tucson and Kern County	10273	OPEN WORLD - Role of Women in Countering Violent Extremism from Tajikistan to Minnesota-Twin Cities, USA
10225	New Zealand Adventure Exchange with Wairarapa and Napier, NZ	10274	OPEN WORLD - Georgia / Young Professionals: Entrepreneurship in small and one-company towns to Big Canoe-North GA, USA
10237	Central Coast, Australia to North Moreton, Australia	10284	Olympia, USA to Central Arizona, USA
10270	OPEN WORLD - Role of Local Legislatures/Staff from Kazakhstan to Greater Atlanta, USA	10289	Greater Milwaukee, USA to Florida Suncoast, USA
10271	OPEN WORLD - Legislative Development: Health Care from Ukraine to Sacramento, USA	10304	New Plymouth, NZ to Wanganui, NZ
10272	OPEN WORLD - Legislative Development: Women Staffers from Ukraine to Lincoln, USA	10338	Mushino Meguro, Japan to Kaohsiung, Taiwan
MARCH		APRIL	
10012	Cottbus, Germany to Cape Town, South Africa	10000	Biking in Brussels, Belgium
10017	Auckland-North Shore, NZ to Mexico City and Comitan, Mexico	10025	National Capital Area, USA to Greater Izmir and Çankaya, Turkey
10018	Blue Mountains, Australia to Tauranga Western Bay of Plenty, Whangarei and Southland, NZ	10038	All World Exchange to Azrou, Morocco
10019	40th Anniversary Celebration at Sea Cruise	10039	Austin, USA to Greater Manchester, UK
10020	Edmonton and Area, Canada to Nor Peru and Tarapoto, Peru	10040	Baton Rouge, USA to Oklahoma, USA
10021	Florida Suncoast, USA to Kapiti Coast and South Taranaki, NZ	10041	Brandon and Area, Canada to Sochi, Russia and Bursa, Turkey
10022	French Speaking Family Journey to Guadeloupe	10044	Central Virginia and Greater Des Moines, USA to Mundo Maya de Tuxtla Gutierrez, Mexico
10023	Hiroshima, Japan to Southwest Florida, USA		
10024	Melbourne, Australia to Christchurch and Marlborough,		
		10045	Greater Harrisburg, USA to Devon, UK
		10047	Haliburton Highlands, Canada to Nara, Hiroshima (stopover) and Shizuoka, Japan
		10049	Kempsey, Australia to Niigata, Japan and Seoul, Korea
		10051	New Hampshire Seacoast, USA to Metropole Ruhr, Germany
		10052	Newcastle, Australia to Saitama, Japan and Greater Taipei, Taiwan
		10055	Western Colorado, USA to Brisbane, Mount Barker and Southern Sydney, Australia
		10069	Huntsville Area, USA to Bavaria Nurenberg-Erlangen and Varel, Germany
		10071	Kern County and Honolulu, USA to Bogotá, Colombia
		10076	Sacramento, USA to Cedar Rapids-Iowa City and Missouri-St. Louis, USA
		10091	Greater Milwaukee, USA to Florianópolis and Salvador-Bahia (stopover), Brazil
		10224	Passion for Painters and Paintings with FF Leuven
		10235	Southern Sydney, Australia to Melbourne, Australia
		10256	Kansas, USA to Western North Carolina, USA
		10266	Dallas, USA to Southern New Jersey, USA
		10275	OPEN WORLD - Members of Parliament from Kazakhstan to Birmingham, USA
		10288	Isle of Wight, UK to Cornwall, UK
		10295	Northern Illinois, USA to Dayton, USA
		10305	Christchurch, NZ to Southland, NZ
		10308	OPEN WORLD - Rumsfeld Group - Accountable Governance to Central Iowa, USA
		13351	Louisville, USA to Raleigh, USA
		MAY	
		10035	Ancestral and Contemporary Puebloan Cultures with New Mexico
		10043	Canadian Capital Region, Canada to Hannover, Germany
		10048	Horowhenua and Wanganui, NZ to Murray Bridge, Australia
		10050	Nashik Riverside, India to Tottori and Nagasaki, Japan
		10057	Bristol, UK to Rheinhessen, Germany and Belgian Coast, Belgium
		10059	Central Coast, Australia to Luebeck, Germany and Helsingborg, Sweden
		10060	Charlotte, USA to Louisville, USA
		10062	Christchurch, NZ to Kaohsiung, Taiwan and Koriyama and Mie, Japan
		10063	Connecticut, USA to Western Colorado and Northern Colorado, USA
		10065	Denver, USA to Dayton and Western Michigan, USA
		10066	Fortaleza, Brazil to Greater Hamilton & Burlington, Canada
		10067	Greater Izmir, Turkey to Solothurn, Switzerland and Berlin, Germany
		10070	In Depth Kauai, Hawaii
		10072	Medicine Hat, Canada to Limburg, Belgium
		10073	Minnesota-Twin Cities, USA to Lethbridge, Canada
		10075	Ottawa, Canada to Schwerin, Germany
		10077	São Paulo, Brazil to Lincoln and Pikes Peak Region, USA
		10078	Seoul, South Korea to Blue Mountains and Tamworth, Australia
		10079	South Taranaki, NZ to North Bay, Canada and Houston,

	USA		Haliburton Highlands, Canada		Canada
10080	Sunshine Coast, Australia to Rostov-on-Don, Russia and Hsinchu, Taiwan	10108	West Alajuela, Costa Rica to Bavaria-Nuernberg-Erlangen, Germany and Brasov, Romania	10125	Helsingborg, Sweden to Krems, Austria
10096	Korolev, Russia to Norderstedt, Germany	10109	Albany, Australia to Greater Manchester, UK and Vogtland, Germany	10126	Kumamoto, Japan to Edmonton, Canada
10098	La Serena, Chile to San José, Costa Rica	10116	Manawatu, NZ to Bundaberg and Cairns, Australia	10131	Sydney, Australia to Riga, Latvia and Leuven, Belgium and County Durham, UK
10101	Memphis and The Villages, USA to Ottawa, Canada	101252	Székesfehérvár, Hungary to Leuven, Belgium	10132	Total Solar Eclipse Journey with Oregon's Mid-Willamette Valley and Columbia Cascade, USA
10102	Metro Vancouver, Canada to Netherlands East, Netherlands and Limburg, Belgium (stopover) and Biarritz, France	10260	Leuven, Belgium to Varel, Germany	10160	Sarasota, USA to Cornwall, UK
10103	Oita, Japan to Freiburg, Germany	10269	Baku, Azerbaijan to Greater Detroit, USA	10229	Mount Barker, Australia to Newcastle, Australia
10127	Moscow, Russia to Nova Lima, Brazil	10278	OPEN WORLD - Environmental Protection from Ukraine to Central Montana, USA	10236	Adelaide, Australia to Albany and Perth, Australia
10180	Niagara, Canada to New Hampshire Seacoast and Tucson-Southern Arizona USA	10281	Guadeloupe to Ottawa Family Journey	10238	40th Anniversary World Conference in Manchester, England
10223	Murray Bridge to Bundaberg, Australia	10287	Bordeaux, France to Cornwall, UK	10257	Hiroshima and Musashino Meguro, Japan to Los Angeles, USA
10244	Belgian Coast, Belgium to Bordeaux, France	10291	Taipei, Taiwan to Kansas and Olympia, USA	10261	Austin, USA to San Diego, USA
10247	Gold Coast, Australia to Greater Cincinnati, Birmingham, and Oklahoma, USA	10293	Cornwall, UK to Budapest, Hungary	10264	Limburg, Belgium to Solothurn, Switzerland
10255	Central Israel, Israel to Hamburg, Germany	10296	Dayton, USA to Greater Milwaukee and Quad Cities, USA	10286	Székesfehérvár, Hungary to Berlin, Germany
10259	Raleigh, USA to Lake Hartwell, USA	10301	Saskatoon, Canada to Winnipeg, Canada	10299	Nova Lima, Brazil to Recife, Brazil
10265	San Diego, USA to Wisconsin-Madison, USA	10323	Birmingham, USA to Dallas, USA	10314	Central North Carolina, USA to Northeast Ohio, USA
10267	English Language Learning Journey: Japan to Greater Omaha and Greater Des Moines, USA	10329	Australian Rotarians to Greater Atlanta, USA	10321	English Language Learning: Japan to Wairarapa and Hamilton & Waikato
10277	OPEN WORLD - Mental Health and Well-being - delegates from Tajikistan to Dayton, USA	10331	Shelby, USA to Columbia Cascade, USA	10582	Tauranga Western Bay of Plenty, NZ to Kapiti Coast, NZ
10282	Ottawa, Canada to Greater Hamilton and Burlington, Canada	10335	Penticton-Okanagan, Canada to Medicine Hat and Edmonton & Area, Canada		
10290	Belo Horizonte, Brazil to Lima and Trujillo, Peru	10336	Bundaberg, Australia to Kempsey, Australia		
10307	Niagara, Canada to Stratford-St. Marys, Canada			SEPTEMBER	
10315	Bucharest, Romania to Netherlands East, Netherlands	JULY		10058	Cape Town, South Africa to Xalapa and Mexico City, Mexico (stopover) and Baton Rouge, USA
10316	National Capital Area, USA to Richmond, USA	10027	Noord and Netherlands East, Netherlands to Isle of Wight, UK	10064	Dayton, USA to Chisinau, Moldova and Sibiu, Romania
10319	Napier, NZ to Wellington, NZ	10061	Chicago, USA to Bergen, Norway	10105	Riga, Latvia to Niagara, Canada
10328	North Moreton to Salisbury & Northern Districts, Australia	10083	Çankaya, Turkey to Kiel, Germany	10111	Fukuoka, Japan to Medicine Hat, Canada
		10112	Kaohsiung, Taiwan to Halle-Saale (with Taichung, Taiwan) and Norderstedt, Germany	10122	Ehime, Japan to Salisbury and Northern Districts, Australia
JUNE		10113	Lethbridge, Canada to Connecticut, USA	10129	Saitama, Japan to Luebeck and Varel, Germany
10068	Hamilton & Waikato, NZ to Edmonton and Manitoba, Canada	10118	Sibiu, Romania to Sherbrooke, Canada	10130	Sapporo, Japan to Schwerin, Germany
10074	Nouméa, New Caledonia to Chicago and Wisconsin, USA	10119	Solothurn, Switzerland to Mongolia	10134	Aichi, Japan to Victoria and Vancouver Island
10081	Baton Rouge, USA to Brussels, Belgium	10120	Tamworth, Australia to Limburg, Belgium and Derbyshire, UK	10135	Belem, Brazil to Székesfehérvár, Hungary
10082	Big Canoe, USA to Oregon's Mid-Willamette Valley and Sacramento, USA	10121	Tuxtla Gutierrez, Mexico to Santa Barbara and Sacramento, USA	10137	Bundaberg, Australia to Cape of Good Hope, South Africa and Hannover, Germany
10084	Celebrate Canada's 150th anniversary in Eastern Canada	10128	Niigata, Japan to Moscow, Russia	10139	Greater Hamilton and Burlington, Canada to Blue Mountains and Brisbane, Australia and Wellington, NZ
10085	Central Iowa, USA to Brandon and Area, Canada	10234	Kempsey, Australia to Sunshine Coast, Australia	10140	Greater Lansing, USA to Tauranga Western Bay of Plenty and Wanganui, NZ
10086	Central North Carolina, USA to São Luís, Brazil	10250	Summer in the City of Arts & Innovation!	10141	Kapiti Coast, NZ to Adelaide, and Casterton, Australia
10087	Cultural Discovery of Armenia, Georgia and Ukraine (Odessa)	10302	Winnipeg, Canada to Saskatoon, Canada	10145	Manitoba, Canada to Central Montana and Cheyenne, USA
10089	Flathead Valley, USA to Long Island, USA	10306	Stratford-St. Marys, Canada to Niagara, Canada	10146	Mie, Japan to Penticton-Okanagan, Canada
10092	Greater Orlando, USA to Denver, USA	10310	OPEN WORLD - Members of Parliament from Peru to Austin, USA	10147	Murray Bridge, Australia to Leicestershire, UK and Pau, France
10093	Güzelbahçe, Turkey to Cottbus, Germany	10313	Fort Worth, USA to Greater Harrisburg, USA	10149	Nelson, NZ to Haliburton Highlands and Niagara, Canada
10094	Hannover, Germany to Greater Hamilton & Burlington, Canada	10581	New Plymouth, NZ to Manawatu, NZ	10152	North Moreton, Australia to Southern Connecticut, New Jersey USA, and Stratford-St. Marys, Canada
10095	Isle of Wight, UK to Tallinn, Estonia	10585	Auckland-North Shore, NZ to Tauranga Western Bay of Plenty, NZ	10153	Oregon's Mid-Willamette Valley, USA to Hsinchu, Taiwan (Stopover) and Malang and Denpasar, Indonesia
10097	La Serena, Chile to Coatepec, Mexico	AUGUST		10155	Piracicaba, Brazil to Vienna, Austria and Toulouse, France
10099	Lake Hartwell, USA to Calgary, Canada	10088	Dallas, USA to Saskatoon, Canada	10156	San Antonio, USA to Quebec Region (with Raleigh, USA) and Connecticut, USA
10100	Louisville, USA to Greater Des Moines, USA	10090	Greater Atlanta, USA to Iringa, Tanzania	10157	Ribeirao Preto and Sao Paulo-ABC, Brazil to Korolev and Saratov, Russia
10104	Pikes Peak Region, USA to Southern Oregon, USA	10110	Brasilia, Brazil to Azrou, Morocco		
10106	San Francisco, USA to Sapporo, Japan	10114	Lima, Peru to Moscow and Novgorod (stopover), Russia		
10107	Southwest Florida, USA to Stratford-St. Marys and	10117	Marlborough, NZ to Seattle-Tacoma, USA and Lethbridge, Canada		
		10123	Freiburg, Germany to Ulan-Ude, Russia and Mongolia		
		10124	Guadeloupe to Canadian Capital Region and Ottawa,		

10159 San José, Costa Rica to Winnipeg and Calgary, Canada
 10161 Schwerin, Germany to Bristol, UK
 10164 Explore the Arts, Culture and Food in the Midwest
 10175 Kiel, Germany to Cleveland County, UK
 10183 Pikes Peak Region, USA to Montreal, Canada
 10190 Southern Oregon to Kempsey and North Moreton
 10226 All world to Azrou, Morocco
 10227 Isle of Wight, UK to Missoula-Western Montana and Flathead Valley, USA
 10230 Sunshine Coast to Southern Sydney, Australia
 10232 Newcastle, Australia to Gold Coast, Australia
 10251 Montreal, Canada to OLLI at FSU (Tallahassee) and Lake Hartwell, USA
 10253 Hamburg, Germany to National Capital Area, and Western Michigan USA
 10258 Discover Peru
 10268 São Paulo, Brazil to Santo Angelo, Brazil
 10279 OPEN WORLD - Countering False Information/Media Literacy from Ukraine to Wisconsin-Madison, USA
 10280 OPEN WORLD - Successful Blogging from Russia to Charlotte, USA
 10297 Lower Columbia, USA to Cedar Rapids-Iowa City, USA
 10300 Solothurn, Switzerland to Berlin, Germany
 10318 A Walk with Swiss Friends (Solothurn)
 10322 New Mexico, USA to Western North Carolina, USA
 10326 OPEN WORLD - Educator Partners from Moldova to Raleigh, USA
 10334 OPEN WORLD - Kyrgyz tourism group to New Hampshire Seacoast, USA
 10527 OPEN WORLD - Multilingualism and Access to Public Information from Kosovo to Cedar Rapids, USA
 10528 OPEN WORLD - Best Media Practices OR Government Spokespeople from Kazakhstan to Kansas, USA
 10529 OPEN WORLD - Building E-Government Capacity from Serbia to Utah, USA
 10580 Whangarei, New Zealand to Taupo, Napier and Gisborne, New Zealand
 10586 Cedar Rapids-Iowa City, USA to Quad Cities, USA

OCTOBER

10003 Explore Myanmar
 10013 Denver, USA to Nairobi, Kenya and Kampala, Uganda
 10028 Northern Illinois, USA to Kampala, Uganda and Mispah, South Africa
 10036 Toulouse, France to Blumenau and Piracicaba, Brazil
 10136 Brasov, Romania to Cape Town, South Africa
 10142 Kyoto-Fukuchiyama, Japan to Noumea, New Caledonia
 10143 Leuven, Belgium to San Diego County and Honolulu, USA
 10148 Nara, Japan to Pécs, Hungary
 10150 Nor Peru, Peru to Urla of Greater Izmir, Turkey and Cairo, Egypt
 10151 Norderstedt, Germany to Santiago, Chile and Tarapoto, Peru
 10154 Ottawa, Canada to Georgetown and Northern Colorado, USA
 10158 San Francisco, USA to Oklahoma and Denver, USA
 10162 Shelby, USA to Southland, NZ and Hobart, Australia
 10163 Taupo and Otago to Hsinchu and Tokyo and Taipei
 10167 All Indonesia to Sunshine Coast, Australia

10168 Calgary, Canada to Richmond, USA
 10169 Campinas, Brazil to La Serena, Chile and Bogotá, Colombia
 10172 Greater Cincinnati, USA to New Plymouth and Gisborne, NZ
 10173 Haliburton Highlands, Canada to Greater Harrisburg, USA
 10174 Halle-Saale, Germany to Central Israel, Israel
 10176 Lamphun, Thailand to Hamburg, Germany
 10177 Long Island, USA to Huntsville, USA
 10178 Mexico City, Mexico to Auckland-North Shore, NZ and Sydney, Australia
 10179 Chicago Film Festival
 10181 North Bay to Newcastle and Tamworth and Bundaberg
 10182 Perth, Australia to Ota-Gunma and Miyagi, Japan
 10184 Quad Cities, USA to Charlotte, USA
 10185 Sacramento, USA to Western Tokyo and Musashino Meguro (stopover) and Gifu, Japan
 10186 Salvador-Bahia, Brazil to Yamagata and Fukuoka, Japan and Kaohsiung, Taiwan (Stopover)
 10187 Santiago, Chile to Moscow and Kirov Oblast, Russia
 10188 Saskatoon, Canada to Dallas and San Antonio, USA
 10189 Sherbrooke, Canada to Central Arizona and Western Colorado, USA
 10191 Tarapoto, Peru to Piracicaba and Santo Angelo, Brazil
 10192 Tauranga Western Bay of Plenty, NZ to Nara (stopover) and Shizuoka, Japan and Greater Taipei and Taichung, Taiwan
 10193 Tokyo, Japan to Melbourne, Australia
 10194 Toronto, Canada to New Mexico and Sacramento, USA
 10195 Tottori, Japan to Las Vegas, USA
 10196 Varel, Germany to Coatepec, Mexico
 10197 Western Michigan, USA to Hiroshima and Aichi, Japan
 10208 Krems, Austria to Baku, Azerbaijan
 10209 Leicestershire, UK to Florianopolis, Brazil
 10214 Pubs and Gardens with Newcastle and Blue Mountains, Australia
 10220 Wellington to Colonial Carolina and Long Island and Sarasota
 10239 Osaka, Japan to Napier, NZ
 10242 Calgary, Canada to Knoxville, USA
 10248 Greater Des Moines, USA to Austin, USA
 10254 Berlin, Germany to Tbilisi, Georgia
 10263 Brisbane, Australia to Adelaide, Australia
 10276 OPEN WORLD - Rumsfeld Group - Economic Development to Cheyenne, USA
 10283 Greater Hamilton and Burlington, Canada to Ottawa, Canada
 10292 Cornwall, UK to Western North Carolina, USA
 10311 OPEN WORLD - Rumsfeld Group - Accountable Governance to Memphis, USA
 10312 OPEN WORLD - ROL from Ukraine to Baton Rouge, USA
 10317 Richmond, USA to National Capital Area, USA
 10320 Oregon's Mid-Willamette Valley, USA to Big Canoe and Greater Atlanta, USA
 10324 Discover the Philippines
 10583 OPEN WORLD- Improved English Education from Ukraine to Greater Milwaukee, USA
 10584 OPEN WORLD - Agricultural Program from the Kyrgyz Republic to Eastern Washington-Northern Idaho, USA

10587 Southern New Jersey, USA to The Villages, USA
 10588 Thanksgiving Celebration of Canada's 150th Anniversary in British Columbia

NOVEMBER

10011 Birmingham, USA to Turrialba, Costa Rica
 10144 Limburg, Belgium to Albany and Perth, Australia
 10165 Vogtland, Germany to Bangkok, Thailand
 10170 Curitiba, Brazil to Gold Coast, Australia
 10199 Adelaide, Australia to Xalapa and Mexico City, Mexico and Florida Suncoast, USA
 10200 Bogotá, Colombia to Memphis and Baton Rouge, USA
 10201 Cedar Rapids-Iowa City, USA to Taipei and Kaohsiung, Taiwan
 10202 Charlotte, USA to West Alajuela, Costa Rica
 10203 Greater Manchester, UK to Whangarei and Thames Coromandel, NZ
 10204 Greater Taipei, Taiwan to Mie and Oita, Japan
 10206 Hsinchu, Taiwan to Sydney and North Moreton, Australia
 10207 Koriyama, Japan to Taichung, Taiwan
 10210 Malang, Indonesia to Nashik Riverside, India
 10211 Nagasaki to San Francisco and Western North Carolina
 10212 Napa-Sonoma and Missoula-Western Montana, USA to Christchurch and Manawatu, NZ
 10216 Santa Barbara, USA to Kumamoto and Ehime, Japan
 10217 Sochi and Ulan-Ude, Russia to Horowhenua, NZ and Southern Sydney, Australia
 10218 Tweed Valley, Australia to Marlborough and Taupo, NZ
 10219 Victoria and Vancouver Island, Canada to Perth, Murray Bridge, and Mount Gambier, Australia
 10221 Western Tokyo, Japan to Greater Orlando, USA
 10332 Central Iowa, USA to Fort Worth, USA
 10333 Mundo Maya de Tuxtla Gutierrez to Central Coast and Sunshine Coast and Wairarapa

DECEMBER

None

FFI Staff and Field Representatives

Current FFI Staff - Your Global Support Team!



Back row: Matthew Nidek, Hemily Nogueira, Kerstin Hogan, Kimberly Fraser, Valerie Malfara, Oyuna Sengeeva, Noriko Kanamoto, and Maryam Jordan. **Front Row:** Debbie Powell, Tracy Harrell, Allison Lindsey, Maggie Smith, Kaitlyn Ranney, Jeremi Snook, Laura Romero, and Pallie Savoie (with baby Copeland). **Not pictured:** Elena McCarty

Jeremi Snook
President and CEO

Matthew Nidek
Director of Finance and Operations

Kaitlyn Ranney
Director of Marketing and Communications

Laura Romero
Director of Digital Strategy and Innovation and RSM - Latin America

Tracy Harrell
Financial Controller

Debbie Powell
Conference & Events Producer (Part-Time)

Pallie Savoie
Associate Director of Development and Executive Assistant to the CEO (Part-Time)

Maggie Smith
Communications Manager/Graphic Designer

Allison Lindsey
Senior Regional Support Manager (RSM) - U.S. and Canada, Travel and Liability Insurance

Kimberly Fraser
RSM - South Pacific (Part-Time)

Kerstin Hogan
RSM - Sweden, Norway, Netherlands, Switzerland, Belgium, Germany, Austria, Hungary, Romania, Slovakia (Part-Time)

Maryam Jordan
Regional Support Manager - Canada, China, India, Indonesia, Myanmar, Nepal, Philippines, U.S., Vietnam

Noriko Kanamoto
RSM - Japan, Asia (Part-Time)

Valerie Malfara
RSM - France, UK, Africa (Part-Time)

Elena McCarty
Manager of Open World Program (Part-Time)

Hemily Nogueira dos Santos
RSM - Brazil (Part-Time)

Oyuna Sengeeva
RSM - Eastern Europe (Part-Time)

Field Representatives

Field Representatives are experienced Friendship Force leaders that use their personal strengths to support the clubs and members in their region.

What do Field Reps do?

Field Reps train club leaders and Journey Coordinators, communicate between FFI staff and members, participate in regular conference calls with other Field Reps and FFI Staff, assist with translations, help resolve club issues and concerns, aid new club development, and organize regional conferences and leadership meetings. Field Reps also occasionally assist with domestic Journey planning, regional website maintenance, and financial services.

Your Current Field Representatives

AUSTRALIA

Coordinator - **Sue Brannen**
Domestic Exchange Coordinator - **Graham Duldig**
Central - **Kay Graves**
National Treasurer - **Andrew Nelson**
North - **Dennis McLean**
South/West - **Lorraine Willis**
Webmaster - **John Stapleton**

BRAZIL

National Council Contact - **Maria Clea Borges**
Brazil National Field Rep - **Hélcio Lanzoni**
Former National Council President - **Maria da Gloria Gonçalves**

CANADA

Eastern Canada - **Christiane Beaupré**
Western Canada - **Mavis Grant**

EUROPE

Germany - **Gerhard Hase**
Netherlands & Belgium - **Dany Vandebroeck-Smeyers**

INDONESIA

National Board Council Chair (Central Region & Coordinator) - **Ms. Atiek Wijayanti**
Advisor (Western Region) - **Arifin Mochtar**

JAPAN

Mid Japan - **Mr. Susumu Fujii**
Metropolitan Area - **Sumiko Numa**
Western-Japan - **Ms. Yoko Mine**
Northern Japan - **Yasushi Kinugasa**

NEW ZEALAND

Coordinator & Area One - **Colin Ridge**
Area Two - **Gwendolyn Needham**
Area Three & Webmaster - **Debbie Lattey**
Area Four - **Heather Ponder**
National Treasurer - **Robert Cooper**

UNITED STATES

FFI Club and Field Rep Coordinator - **Laurie Ann Scott**
Florida - **Judi Stratton**
Great Lakes - **Judy Hornsby**
Northeast and Mid-Atlantic - **David Burns**
Southeast - **Ellen Gragg**
Southwest - **Kay Binder**
West Coast - **Pat Ghiglieri**
West Coast - **Marty Mcknew**
Midwest - **Dale Moore**
Mountain States - **Sue Palmer**
Northern Rockies and Pacific Northwest - **Judi Smith**

TAIWAN

National - **Fenny Gee**



Thank you to all of our past and present Field Representatives who have volunteered countless hours to assist clubs, members, and staff over the years. Without them, our organization would not be where it is today. We look forward to continuing our work together in supporting our clubs and developing new clubs throughout the world.

www.friendshipforce.org



friendship force

INTERNATIONAL

Experience Different Views.
Discover Common Ground.